

**MEETING**

**LOCAL STRATEGIC PARTNERSHIP (BARNET PARTNERSHIP BOARD)**

**DATE AND TIME**

**WEDNESDAY 18TH OCTOBER, 2017**

**AT 8.30 AM**

**VENUE**

**HENDON TOWN HALL, THE BURROUGHS, LONDON NW4 4BQ**

**TO: MEMBERS OF LOCAL STRATEGIC PARTNERSHIP (BARNET PARTNERSHIP BOARD) (Quorum 3)**

Chairman: Councillor Richard Cornelius, London Borough of Barnet

**Councillors**

Councillor Adam Langleben, London Borough of Barnet  
Councillor Ross Houston, London Borough of Barnet  
Councillor David Longstaff, London Borough of Barnet  
Councillor Barry Rawlings, London Borough of Barnet  
Councillor Daniel Thomas BA (Hons), London Borough of Barnet

**Partners**

David Partridge, Argent Related  
Dr Debbie Frost, Barnet Clinical Commissioning Group  
David Byrne, Barnet and Southgate College  
Tom Nathan, Brent Cross Shopping Centre  
Julie Pal, Community Barnet  
Katrina Baker, Groundwork  
Olivia Hargadon, Job Centre Plus  
Professor Tim Blackman, Middlesex University  
James Kennedy, Middlesex University  
Paula Light, Metropolitan Police  
Simon Rose, Metropolitan Police  
Heath Harvey, Saracens  
Gordon Banks, Saracens  
Andrew Dakers, West London Business Federation of Small Businesses (North London Branch)

**You are requested to attend the above meeting for which an agenda is attached.**

Governance Service contact: Salar Rida - [salar.rida@barnet.gov.uk](mailto:salar.rida@barnet.gov.uk) - 020 8359 7113

Media Relations contact: Sue Cocker 020 8359 7039

## ORDER OF BUSINESS

Item No	Title of Report	Pages
1.	Minutes of Previous Meeting	5 - 10
2.	Apologies for Absence	
3.	Arts and Culture Strategy	11 - 14
4.	One Public Estate	To Follow
5.	Any Other Business	

### FACILITIES FOR PEOPLE WITH DISABILITIES

Hendon Town Hall has access for wheelchair users including lifts and toilets. If you wish to let us know in advance that you will be attending the meeting, please telephone Salar Rida - [salar.rida@barnet.gov.uk](mailto:salar.rida@barnet.gov.uk) - 020 8359 7113. People with hearing difficulties who have a text phone, may telephone our minicom number on 020 8203 8942. All of our Committee Rooms also have induction loops.

### FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, you must leave the building by the nearest available exit. You will be directed to the nearest exit by Committee staff or by uniformed custodians. It is vital you follow their instructions.

You should proceed calmly; do not run and do not use the lifts.

Do not stop to collect personal belongings

Once you are outside, please do not wait immediately next to the building, but move some distance away and await further instructions.

Do not re-enter the building until told to do so.

## Local Strategic Partnership (Barnet Partnership Board)

**MINUTES OF MEETING HELD on 30 January 2017 at Hendon Town Hall, The Burroughs, London NW4 4BQ**

AGENDA ITEM 1

### PRESENT:

Cllr Richard Cornelius (Chairman)	London Borough of Barnet
Cllr Pauline Coakley Webb	London Borough of Barnet
Cllr David Longstaff	London Borough of Barnet
Cllr Barry Rawlings	London Borough of Barnet
Andre Gibbs	Argent Related
Tom Nathan	Brent Cross Shopping Centre
Julie Pal	Community Barnet
Katrina Baker	Groundwork
Olivia Hargadon	Job Centre Plus
Professor Tim Blackman	Middlesex University
Simon Rose	Metropolitan Police
Andrew Dakers	West London Business
Michael Lassman	Federation of Small Businesses (North London Branch)

### LBB OFFICERS:

John Hooton	Interim Chief Executive
Stephen Evans	Interim Chief Operating Officer
Cath Shaw	Interim Deputy Chief Executive and Commissioning Director Growth & Development

### APOLOGIES:

Cllr Ross Houston	London Borough of Barnet
Cllr Daniel Thomas	London Borough of Barnet
Dr Debbie Frost	Barnet Clinical Commissioning Group
David Byrne	Barnet and Southgate College
Heath Harvey	Saracens
Gordon Banks	Saracens

## 1. MINUTES OF PREVIOUS MEETING

**RESOLVED** that the minutes of the meeting held on 18 November 2013 be approved as a correct record, subject to the inclusion of Julie Pal (CommUNITY Barnet) in the list of attendees.

## 2. WELCOME AND APOLOGIES FOR ABSENCE

Apologies for absence had been received from:

- Councillor Daniel Thomas, LB Barnet
- Councillor Ross Houston, LB Barnet
- Dr Debbie Frost, Barnet Clinical Commissioning Group
- David Byrne, Barnet and Southgate College

- Heath Harvey, Saracens
- Gordon Banks, Saracens

The Chairman, Councillor Richard Cornelius, LB Barnet, welcomed those present. He highlighted that the Borough was undergoing significant changes in terms of population, economy, health, growth, education and policing. Work relating to One Public Estate was considered to be important, particularly by providing the infrastructure required to support Barnet's growth and development including key worker housing, schools and healthcare facilities. He reflected that the Brent Cross Cricklewood regeneration scheme would provide significant opportunities, providing that it was supported by the relevant infrastructure.

### 3. THEMES FOR PARTNERSHIP WORKING

John Hooton, Interim Chief Executive, LB Barnet presented the five partnership themes set out in the report:

#### Entrepreneurial Barnet –

Developing skills programmes and links with major employers.

Addressing local skills gaps in the NHS and social care to reduce high reliance on agency and locum staff

Supporting apprenticeships in Barnet including with the council, partners and major employers in the borough

#### Community Participation –

Enabling community engagement and involvement to reduce reliance on statutory services

#### Use of Assets –

Exploring co-location of services across agencies to rationalise assets

Partnership working to overcome estates issues

#### Smart Cities –

Investment in innovation, technology and digital

#### Arts and Culture –

Development of a local arts and culture strategy

In relation to Entrepreneurial Barnet it was suggested that consideration should be given to micro businesses and self-employed as these were a key component of Barnet's economy. It was noted that small businesses wanted to be engaged and included in the community and it was requested that the strategy consider and include this. Responding to a question, the Chairman confirmed that Entrepreneurial Barnet included micro businesses within the term 'small business' and that the council would respond to the Government's Industrial Strategy consultation.

In relation to Smart Cities, a Board Member requested that partners consider how agencies could share data and intelligence to improve coordination. It was highlighted that the provision of superfast broadband would be essential. The Chairman advised the Board that there were on-going issues in the borough relating to engagement with BT Openreach.

In relation to Community Participation, the sustainability elements were welcomed and it was suggested that there should be links to parks and open spaces in the borough.

In relation to the Use of Assets, it was noted that health had been encouraging the co-location of voluntary sector services and that this supported increased participation and engagement with these services.

In relation to Arts and Culture, it was highlighted that there should be a recognition that creative industries were big employers and it was requested that the strategy focus on employment in the arts and culture as well as cultural places and spaces. The importance of being clear which creative industries were important to Barnet, and why, was noted.

**RESOLVED that the five themes for partnership working be agreed and that they should form the basis of future agenda planning.**

#### **4. USE OF PUBLIC SECTOR ASSETS**

Stephen Evans, Interim Chief Operating Officer, LB Barnet presented a report which set out options for improved use of public sector assets including possibilities for co-location and potential public land which could be released for development. The Board were advised that Barnet were participating in the One Public Estate (OPE) programme and had received confirmation that the application for Phase 5 funding of £100K had been successful.

A Board Member questioned the NHS approach to land and asset management and highlighted that NHS Prop Co valuations were impacting on the affordability and viability of GP services.

In relation to council owned assets such as retail units it was suggested that rent increases should be proportionate to ensure the viability of high streets. It was also recommended that consideration be given to the provision of affordable workspaces.

The Department for Work and Pensions reported that they were consolidating all of their Barnet premises into two sites at the Finchley and Barnet job centres.

**RESOLVED that the update be noted and the Board endorse the LBB OPE Phase 5 grant funding application and for partners to contribute ideas for OPE Phase 6.**

#### **5. APPRENTICESHIPS LEVY**

Cath Shaw, Interim Deputy Chief Executive and Commissioning Director for Growth & Development, LB Barnet presented a report on the Apprenticeship Levy. The report identified that from May 2017 larger employers would be charged a levy of 0.5% of their pay bill to fund an additional 3 million apprenticeships by 2020. Partners were requested to consider ways that they could work together to maximise the use of contributions and promote opportunities to local residents.

The Board suggested that consideration should be given to the ways that small and micro businesses could benefit from apprentices and it was proposed that there should be coordination across Barnet. A Board Member suggested that pre-employment routes

(such as training) should be taken linked into the local approach to apprenticeships. Partners considered that apprenticeships should be high quality with a focus on outcomes.

A Board Member identified that for large projects involving multiple contractors that there could be an issue with the quality of apprentices. It was suggested that for the larger and more complex projects, the Board may wish to consider expanding the pool of candidates to the West London sub-region rather than Barnet only.

It was noted that retail and hospitality were large sectors in the borough and that partners should consider how to include this in Barnet's approach to apprentices.

The Board highlighted that it could be difficult for small businesses to absorb apprentices into the business in the long-term. In cases where they were able to absorb apprentices, progression could be an issue. It was suggested that a West London or pan-London approach to apprentices and small businesses could be helpful.

**RESOLVED that:**

- 1. the implications of the Apprenticeship Levy be noted; and**
- 2. the Board take into account the suggestions detailed above when developing Barnet's approach to collaboration on apprenticeships.**

**6. BRENT CROSS CRICKLEWOOD**

Tom Nathan, General Manager at Brent Cross Shopping Centre, and Andre Gibbs, Partner at Argent LLP, delivered a presentation on the Brent Cross Cricklewood regeneration scheme.

Tom Nathan advised the Board that the redevelopment of the shopping centre would be focussed on the North side of the North Circular Road and would include the development of unutilised parts of the existing estate. He reported that shopping centre would be the main shopping destination for North London and surrounding area. Public transport connections would be improved including the creation of a new Brent Cross mainline railway station and a doubling of the size and enclosure of the existing bus station. Three new blocks of retail and leisure spaces would be created and connected to the existing shopping centre. The existing centre would receive a £70 million refurbishment. The current provision of 7,600 car park spaces would be maintained in reconfigured multi-storey car parks. A living bridge and new town square to the South of the site would connect the shopping centre with the community living on the South side of the North Circular Road. Investment in infrastructure and roads to improve traffic flows around Staples Corner would be in the region of £250 - £350 million. In the new shopping centre there would be a growth in food and leisure uses with a whole floor dedicated to dining and food uses.

Andre Gibbs advised the Board that the South side of the scheme would deliver 6,700 new homes and 4 million square feet of office space. It was highlighted that the current provision of office space in the region was considered to be of generally poor quality and that the focus would be high-quality office space for medium and larger sized enterprises. Residential units would be of different tenure types, including some for rental only. The Board were informed that the initial stage of the South side regeneration

would be the relocation of the Whitefield Estate. It was noted that planning phases were in progress and architects had been selected for the design of first buildings on-site.

The Board suggested that Transport for London should be involved in the planning stages. It was suggested that they be invited to give a presentation a future meeting of the Board on their plans for Barnet including Brent Cross Cricklewood.

**RESOLVED that:**

- 1. the updates as reported to the Board be noted;**
- 2. the Board receive further updates on the Brent Cross Cricklewood regeneration scheme at future meetings; and**
- 3. TfL be invited to present to a future meeting of the Board.**

The meeting finished at 9.58am (having started at 8.30am)

This page is intentionally left blank

<b>MEETING:</b> Barnet Partnership Board	<b>Date:</b> 18 <sup>th</sup> October 2017	<b>ITEM No:</b> 3
---	---	----------------------

## AGENDA ITEM 3

**REPORT OF:**  
Leader of the Council

### SUMMARY AND PURPOSE OF REPORT:

1. Noting the progress on the emerging arts and culture strategy, the Board is invited to put forward ideas and proposals for contributions towards increasing arts and culture opportunities in the borough.
2. The Board is asked to endorse the proposal to bid to become a London Borough of Culture in 2021 or 2022 and note that no bid will be made in this round.

### INPUT REQUESTED FROM BARNET PARTNERSHIP BOARD:

To note the work being undertaken and to identify any further opportunities

### CONTACT FOR FURTHER INFORMATION:

Val White  
Programme Director, Education and Learning  
[val.white@barnet.gov.uk](mailto:val.white@barnet.gov.uk) (020 8359 7036)

### Overview

This paper describes the work underway to develop an arts and culture strategy for Barnet. It invites contributions from the Board in relation to ideas and proposals towards increasing arts and culture opportunities in the borough. It also outlines the Greater London Authority's programme to identify a London Borough of Culture for 2019 and for 2020.

### Context

Overall, most of the borough's residents enjoy a successful and healthy life. Residents have access to a plethora of local arts and cultural opportunities as well to the cultural and artistic energy that comes from being part of a creative capital city offering world class cultural facilities, activities and festivities.

In February 2017<sup>1</sup>, the Council's Children's, Education, Libraries and Safeguarding Committee considered a report that set out the wide range of local arts and cultural opportunities in the borough. The Committee commissioned the development of an arts and culture strategy to provide a framework for the development of activities undertaken by the council, partner organisations and the numerous other voluntary sector organisations and individuals who work in the borough. The purpose of the framework is

<sup>1</sup> Children, Education, Libraries Committee 21 February 2017, item 12:  
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=697&MIId=8689&Ver=4>

to harness and promote energy and resources through establishing a shared vision, priorities and some key activities across the partnership of key organisations operating in the borough. As a result, the Barnet Partnership Board adopted arts and culture as one of its five themes for 2017/18 as a basis for working together.

## **Developing the strategy**

The development of the strategy is being led by the council along with Middlesex University and the artsdepot. As a first step, a workshop co-hosted by the three organisations was held at Middlesex University in July, attended by around 40 representatives of different organisations working in Barnet. At this workshop, participants considered the benefits that arts and culture can bring to the borough as well as how, through working in partnership, these benefits could be delivered. A further workshop is arranged for the 9<sup>th</sup> November 2017 to agree the vision and priorities. This will again be co-hosted by the council, Middlesex University and the artsdepot.

It is proposed that the strategy is a 'partnership strategy' endorsed by member organisations of the Board and that the strategy will be in place early in 2018.

## **Contributions the council could bring to the table**

As part of its day to day operations, the council already undertakes a wide range of activities that support the development of arts and culture in the borough, for example through its parks, libraries, children's and adult's services, small grants programme and support for the artsdepot. More recently, it has launched Barnet Together, a project run in partnership with Spacehive, a crowdfunding platform for community projects. However, whilst acknowledging the financial constraints facing local authorities, we need to explore whether there is more the council could do through a sharper focus, better use of resources and working more effectively in partnership with others. Some examples include:

- **Regeneration:** A potential focus is the role of arts and culture in supporting the regeneration and growth plans for the borough. With thousands of households moving into the borough creating new communities through regeneration, arts and culture has a potentially unique role in shaping and embedding communities as they develop within a borough with a very long and proud history. The council and its regeneration partners have an opportunity to ensure that there is a strong focus on the 'people' aspect of regeneration and that arts and culture features strongly in our approach to regeneration to ensure that communities are successfully established
- **Assets:** The council owns a number of properties that could be more actively promoted for local pop-ups, exhibitions etc or for use by local artists.
- **Town centres and high street renewal:** Through its work in town centres, building on the experience in Burnt Oak, an increased emphasis on arts and culture opportunities across town centres could generate more local energy and creativity – for example the use of public spaces, street markets, pop up events.

## **London Borough of Culture**

The Greater London Authority is inviting bids from London Boroughs as part of a process to identify a London Borough of Culture for 2019 and for 2020.

The deadline for application for both years is 1st December 2017. Bids have to be well developed and demonstrate strong partnerships across arts and cultural organisations, local businesses, education, public sector, voluntary and civic orgs. Bids need to contain a costed programme of activity supported by the local community. A grant of up to £1.1m will be available for each successful borough, with a requirement for match funding of 30 per cent. £600k will be awarded to up to six individual exemplary projects for boroughs who submit unsuccessful bids.

The board is asked to note that no bid will be made in this round, Rather, we plan to bid for 2021 or 2022, using the opportunity of the Brent Cross regeneration as a catalyst. A key theme of the emerging arts and culture strategy will therefore be to get us into a position to submit a strong bid in a future round and therefore we do not intend to submit a bid this time.

## **Conclusion**

1. Noting the progress on the emerging strategy, the Board is invited to put forward ideas and proposals for contributions towards increasing arts and culture opportunities in the borough.
2. The Board is asked to endorse the proposal to bid to become a London Borough of Culture in 2021 or 2022 and note that no bid will be made in this round.

This page is intentionally left blank